SOLVING HUNGER TODAY, ENDING HUNGER TOMORROW





40 Million

× 40M

PEOPLE ARE FOOD INSECURE IN AMERICA

12 Million

CHILDREN ARE FOOD INSECURE

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4.9 Million

SENIORS ARE FOOD INSECURE

Hunger's Devastating Impact

HUNGER IMPACTS	A child's ability to learn and focus in school	A child's cognitive and physical development at ages 0-3, a critical period of rapid growth
A person's social and behavioral response in stressful situations	A person's physical, emotional and social preparedness for the workforce	A family's health—those without enough food are more likely to be hospitalized or experience health crises

Our 2025 Goal

By 2025, Feeding America, in collaboration with our network and our partners, will ensure access to enough nutritious food for people struggling with hunger and make meaningful progress toward ending hunger.









What Sets Feeding America Apart? A leading national organization with powerful local impact



NATIONAL ORGANIZATION



National vision focused on local needs Innovative leadership Food Distribution Hunger Research Advocacy



Trusted, respected brand

FOOD BANK NETWORK





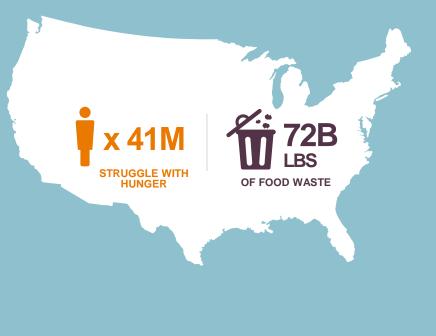
Reaches every county

Regional and local authority on hunger relief



Engages millions of volunteers

Yet Hunger and Food Waste Persist



40 million people in America struggle with hunger

And more than 72 billion pounds of food go to waste each year

U.S. EPA Food Recovery Hierarchy

A hierarchy exists for food recovery today: Feeding people is the highest value once produced. Source Reduction Rescue the volume of food waste generated

Feed Hungry People Donate extra food to food banks, soup kitchens and shelters

> **Feed Animals** Divert food scraps to animal feed

Industrial Uses Provide waste oils for rendering and fuel conversion; and food scraps for digestion to recover energy

> Composting Create a nutrient-rich soil amendment

> > Landfill/ Incineration Last resort for disposal

Food Waste Disposal

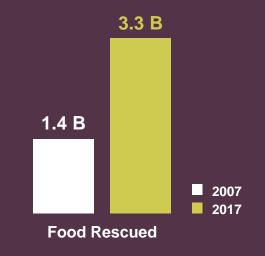
Source: EPA, FWRA 2012

Food Waste

Diversion

We Rescue More Food and Reach More People Every Day

Last year, Feeding America rescued 3.3 billion pounds of food and served 46 million people in need.





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We Partner with the Food Industry to Rescue Food Across All Points of the Supply Chain



FarmersAgri-processorsManufacturersRetailEmergingDistributorsGrocersRetailers

Rescue More Food: Evolving with the times

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Consumer Trends

- Growing demand for fresh, natural food
- Increased consumption
 of some dairy items
- Continued demand for foods high in protein

Food Industry Trends

- More efficient manufacturing supply chains
- More nutritious food produced
- New digital solutions, including direct to consumer delivery

Impact for Feeding America

- Fewer food donations that result from inefficiencies
- Higher costs to access food donations

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- Food donations include more fresh and prepared foods
- New digital channels for providing food to people in need

Rescue More Food: Barriers and Gaps

Key areas of focus for our food rescue strategy are the farm and consumer facing businesses



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Farms

Manufacturers 2 billion pounds wasted

20 billion pounds wasted

Consumer-Facing Businesses 50 billion pounds wasted

72 billion pounds of food wasted each year

Produce

Cost and capacity are tied to several complex challenges:



Demand Planning

Reacting vs. planning and forecasting

Operating independently drives inefficiencies in planning and negotiating



Transportation Crisis

Escalating freight rates due to labor shortages and rising fuel costs

Moving produce long distances on short notice



Size & Variety of Offer

Absorbing large truckloads creates processing challenges

Storing and transporting large volumes requires more equipment for food banks and agencies

Regional Cooperatives

Within their regions, cooperatives can:

Understand and aggregate demand to negotiate better pricing

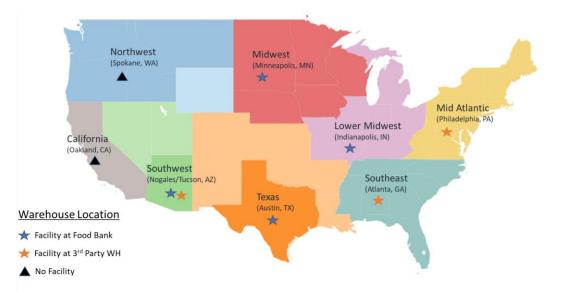
Convert truckload quantities into more easily handled or mixed loads

Streamline planning, negotiating and decision making for members

Capitalize on in-region donations



Eight Regional Cooperatives are now serving as sourcing and distribution "hubs" for food banks in their region



There is not a clear picture of true demand among food banks

- Need an aggregated view across the network
- Devoting time to planning and forecasting challenges food banks
- Food banks have different technologies and resources—driving further inefficiencies in planning and negotiating
- A better understanding of gaps between supply and demand allows us to be more targeted and efficient



Capacity constraints prevent many food banks from aggressively pursuing produce

- Large truckload quantities are difficult for some food banks to process and absorb
- The evolution of other food sources like retail increases demand on food banks and agencies for refrigerated transportation and storage



Solution: Target resources to address capacity and distribution barriers

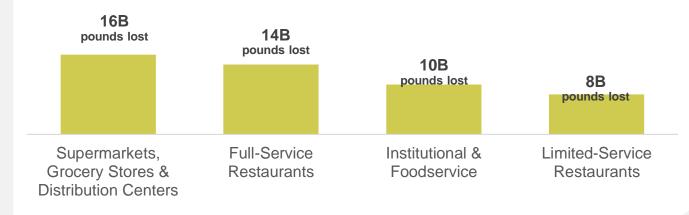
- Use Accenture supply/demand analysis to identify capabilities required for growth, ways to better match network supply and demand and improve product flow
- Identify food banks that need assets such as refrigeration, trucks and equipment to store and distribute produce



The Largest Opportunity for Food Rescue is Consumer-Facing Businesses

Feeding America is investing in programs to rescue more food from grocery stores, restaurants and convenience stores. We are leading the way in safe, sustained food recovery.

Consumer-Facing Businesses Include



Source: ReFED

Empowering Local Food Rescue

Empowering network food pantries and meal programs to source food directly from retail and foodservice locations will maximize the network's ability to capture and provide more food.

Benefits

- Proximity to retail and foodservice locations means food pantries can pick up food more often, so less goes to waste
- Food pantries can immediately provide fresh and perishable foods to people without having to store them
- Local operators are inspired when they see food donated to help their neighbors





mealconnect@feedingamerica.org



Food banks manage their enabled agency program on this web-based platform.



Donors post product on the MealConnect app, and agencies are matched in real time.



Vetted volunteers can elect to deliver a real-time donation to a matched partner agency.



Trucking companies can post a rejected delivery and be optimally routed to a nearby food bank.



Retailers scan product out for donation and the food bank is automatically notified.



Liability Protection

DONOR LIABILITY PROTECTION

BILL EMERSON GOOD SAMARITAN FOOD DONATION ACT PUBLIC LAW 104-210

- Protects companies from liability when donating to a nonprofit organization
- Protects companies from civil and criminal liability should the product donated in good faith later cause harm to the needy recipient
- Standardizes donor liability exposure. Legal counsel no longer has to investigate liability laws in 50 states
- Sets a floor of "gross negligence" or "intentional misconduct" for persons who donate food



Our Outcome: Increased Access to Nutritious Food

We will improve food quantity, quality and access for people facing hunger.

More Food Rescued + Targeted Distribution + Improved Accessibility = Increased Access to Nutritious Food

Rescue more food to feed more families and help the planet



Increase access to more nutritious food in high-need communities

Make meals more accessible for people in need



More nutritious food for more people facing hunger

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